



# contact center expo & conference

Session 601:

## How to Measure the Quality of Social Customer Service

Leslie O'Flahavan, E-WRITE Principal  
@LeslieO

[bit.ly/1THRYEu](http://bit.ly/1THRYEu)



@LeslieO,  
Inventor  
of the  
half-faced  
selfie

# Roll your sleeves up & answer a tweet



**Joe Alexander**

@joepalexander



**Follow**

[@GEICO\\_Service](#) I want renters insurance. My quote # is  
Quote # R156303771. Can I get it for less than 1 year?

1. Find a partner
2. Compare the quality of your tweets
3. List two measures you used when “scoring” the tweets





**Joe Alexander** @joepalexander · May 9

@GEICO\_Service I want renters insurance. My quote # is Quote # R156303771. Can I get it for less than 1 year?



1



1



**GEICO Service Team** @GEICO\_Service · May 9

@joepalexander If you would like a property agent to contact you please DM me your name and phone#. -Jim



**Joe Alexander** @joepalexander · May 9

@GEICO\_Service Before I get knee deep, can you tell me if this is a possibility?



**GEICO Service Team** ✓

@GEICO\_Service



Follow

@joepalexander I am sorry, but I am not a property sales agent, so I do not know the length of terms. -Jim

## Ques

Ignored Que

795 4

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Services, Electronics, Retail, and

Date Range: April 1, 2015 to (2015)

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529

socialbakers



# Topics for today's workshop

1. What's difficult about measuring social customer service?
2. How should your social customer service scorecard relate to your phone-email-chat scorecards?
3. Developing a social customer service scorecard: What should you measure?

# Part 1: What's difficult about measuring social customer service?



# High-quality social customer service: *We know it when we see it*



**Todd McGrath** @Newtons1st · Apr 28

@myUHC why no phone # in the "Contact Us" section of your website? You know... So I could actually contact you.



**Ask UHC** 

@askUHC



**Follow**

@Newtons1st If you'd like assistance, please private direct message us your name and phone number. -JJ

3:03 PM - 28 Apr 2016





**Frederico Salvado** ▸ **Garmin**

April 28 at 8:33am · 🌐

Hi,  
Id like to know if the edge1000 show the power phase.  
Regards.

2 Comments 



Like



Comment



Share

Chronological ▾



**Garmin** ✓ Frederico, the Edge 1000 can display the power phase once paired to the Vector power meter. You will need to go for a ride and scroll to the cycling dynamics screen to view your peak power phase, total power phase and platform center offset. To change the data field, hold the one you want to change and you will be given options to choose from. Thank you.

~QKO

Like · Reply · April 28 at 11:37am



**Frederico Salvado** Thanks a lot for the answer. Amazing service.

Like · Reply · April 28 at 11:38am

High-quality  
social  
customer  
service:  
*We know it  
when we  
see it*

#CCExpo16





**colleen** @flanigaga · 8h

Seriously #alaskaairlines ? We are on the ground pulling into the gate and you can't wait for us to connect? It's the LAST flight of the day



**Alaska Airlines** @AlaskaAir · 7h

@flanigaga I am so sorry. It is not always possible to hold a flight. Can you DM me your confirmation code- Andre



**colleen** @flanigaga · 7h

@AlaskaAir bgwfxe



**Alaska Airlines** ✓

@AlaskaAir



Follow

@flanigaga Can you please DM your email address and I will send the three of you compensation for your delay.- Andre

2:30 AM - 30 Apr 2016

If we know high-quality social customer service when we see it, why is measuring quality difficult?



# What's difficult about measuring social customer service?

- It's (kind of) new
- We're still working out who owns social customer service: Marketing? Customer Care?
- It's short: several social interactions may equal one in another channel
- The “customer megaphone” issue complicates it
- We muddle individual agents' performance with other issues



# Part 2: How should your social customer service scorecard relate to your phone-email-chat scorecards?

# Phone scorecard: How much can you use in social?



QUESTION	SCORE
Follow scripting guidelines	3- Yes ▾
Professional & courteous behavior extended during the call	2- Yes ▾
Communication is clear, positive, & conveys confidence	2- Yes ▾
Use complete sentence, correct grammar and avoid slang	0- No ▾
Ask permission to transfer or hold	1- Yes ▾
Keep customer informed of actions throughout the call	0- No ▾
Demonstrate active listening and acknowledgement	2- Yes ▾
Allow customer to present their need/concerns	2- Yes ▾
Offers additional assistance	0- No ▾
Manage Resistance	4- Yes ▾
Maintain call control	2- Yes ▾

- Follow scripting guidelines
- Professional & courteous behavior extended during the call
- Communication is clear, positive, and conveys confidence
- Use complete sentence, correct grammar, and avoid slang
- Ask permission to transfer or hold
- Keep customer informed of actions throughout the call
- Demonstrate active listening and acknowledgement
- Allow customers to present their needs/concerns
- Offer additional assistance
- Manage resistance
- Maintain call control

# Chat scorecard: How much can you use in social?

Chat Calibration		Yes or No	Point Value Points
<b>Information &amp; Resolution (60 points)</b>			
1	Answered customer's specific question(s) with the correct information	<input type="checkbox"/>	30
2	Asked probing questions to understand what the customer is shopping for and used customer feedback to make relevant product recommendation(s)	<input type="checkbox"/>	30
<b>Brand Connection (20 points)</b>			<b>Points</b>
3	Demonstrated good tone, confidence, sounded cool, friendly, and helpful, empathetic, and provided style advice that was in-tune with the customer's requests	<input type="checkbox"/>	20
<b>Writing Style (10 points)</b>			<b>Points</b>
4	Chat was professionally written, free of grammar and spelling errors, proper welcome/closing, no abbreviations	<input type="checkbox"/>	10
<b>Documentation (10 points)</b>			<b>Points</b>
5	Documented incident properly	<input type="checkbox"/>	10
<b>AUTO Fail</b>			
	Failed to help the customer (could result in contact back/unnecessary contact or defer to a different channel of communication)	<input type="checkbox"/>	
	Failed to end inappropriate chat	<input type="checkbox"/>	
	Chat avoidance (Ex: No check-in, unnecessary transfer)	<input type="checkbox"/>	
	Failed to transfer to appropriate channel	<input type="checkbox"/>	
	Distracting grammar	<input type="checkbox"/>	
<b>Extras (Extra 5 points total)</b>			
-	Received a compliment in the chat for good service	<input type="checkbox"/>	
<b>Total</b>			<b>100</b>



# Email scorecard: How much can you use in social?

## FOUNDATION SKILLS: Required Skills

	N/A		
Chooses appropriate response method		YES	NO
<b>CONTENT</b>			
Greeting is appropriate to consumer's issue and is welcoming and friendly		YES	NO
Uses correct grammar, spelling, punctuation, sentence structure		YES	NO
Provides accurate & appropriate information that demonstrates program/product expertise		YES	NO
Closes by providing recontact information and thanking the consumer		YES	NO
<b>SYSTEM</b>			
Accurately codes contact		YES	NO

## FINESSE SKILLS: Developed Skills

### RELATIONSHIP BUILDING

Response makes an effort to build relationship/establish rapport		YES	NO
Response is personalized and not scripted		YES	NO
Response answers the consumer's question or concern directly without avoidance		YES	NO
Representative makes every effort to help or offer alternative solution		YES	NO
Resolve consumer's issue on the first contact, if appropriate		YES	NO
Closing provides next steps and makes it easy for the consumer to take action		YES	NO
Provides brand loyalty card, if appropriate		YES	NO

### WRITTEN COMMUNICATION

Communication is clear and concise		YES	NO
Uses positive, friendly language and avoids forbidden phrases		YES	NO
Utilizes transitional statements that demonstrate logical flow to the next idea		YES	NO

### PROGRAM/PRODUCT KNOWLEDGE

Educates consumer without over delivery		YES	NO
Compensation/resolution is adequate and/or appropriate		YES	NO

If our phone-chat-email  
scorecards aren't much use, is  
there anything else?

Consider social media  
benchmarking reports.

## An overview of Twystery

This time last year we released the results from the **first wave** of our **Twystery®** research. It's a mystery shopping report that benchmarks how well brands use Twitter to respond to consumer queries. It generated a fair bit of interest (including **this article** that I wrote for the Guardian.

Over **9,000** Tweets  
sent to over **350** brands  
over **30** market sectors



Each brand was sent  
25 different tweets by  
25 different users



All brands within  
each sector received  
the same 25 tweets

For each tweet we recorded:

1



Whether a  
response  
was received

2



How long it  
took to  
respond

3



The quality  
and tone of  
reply

Data collection was carried out by ESA Retail, a member of the BDRC Group.

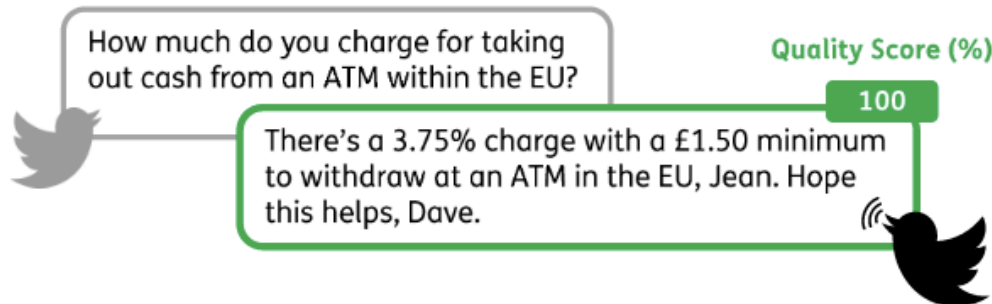
# Tweet examples

Twystery scores brands' responses on rate, time and quality.

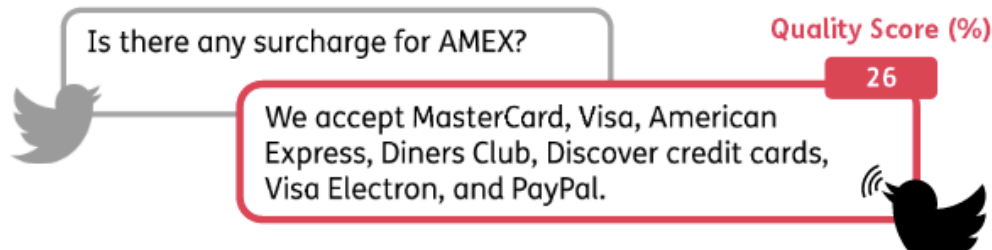


**Quality Score:** each response was assessed on the following key criteria

- Question answered?
- Volunteers additional information?
- Minimises customer effort?
- Has a friendly tone?
- Satisfactory response in overall context?
- Reasonable effort put into response?



- ☒ Answers the question
- ☒ Volunteers additional info (about minimum withdrawal)
- ☒ Friendly tone
- ☒ Puts effort into response



- ☒ Does not answers the question
- ☐ Neither friendly nor unfriendly
- ☐ No particular effort put into response



List three measures of quality in social customer service that don't overlap with measures of quality in other channels

# Part 3: Developing a social customer service scorecard: What should you measure?

## Questions

Question ID	Question Text	Section	Scale	Action
Q1	Did the agent direct the customer to a different channel?	Channel Redirector	1-3	<a href="#">Score Values &amp; Labels</a>
Q2	Was the customer responded to quickly after interactions?	Timing	1-6	<a href="#">Score Values &amp; Labels</a>
Q3	Was the customer's problem solved?	Resolution	1-2	<a href="#">Score Values &amp; Labels</a>
Q4	How long was it from the first interaction until the last?	Timing	1-6	<a href="#">Score Values &amp; Labels</a>
Q5	Was the tone appropriate?	Tone	1-3	<a href="#">Score Values &amp; Labels</a>
Q6	Was the interaction a good reflection on the brand?	Tone	1-4	<a href="#">Score Values &amp; Labels</a>

**Question 4**

Labels	Values
Under 20 minutes	1.2
Under an hour	1
Under 6 hours	0.8
Under a day and a half	0.5
Under 5 days	0.3
Over 5 Days	0

[Save](#)



1. Did the agent direct the customer to a different channel?
2. Was the customer responded to quickly after interactions?
3. Was the customer's problem solved?
4. How long was it from the first interaction to the last?
5. Was the tone appropriate?
6. Was the interaction a good reflection of the brand?

# Your scorecard should measure different types of social customer service skills

- Customer service essentials
- Social media handling skills
- Social media writing skills



Customer Service Essentials	Yes	No	Needs Work	N/A
1. Answer the customer's question correctly.				
2. Solve the customer's problem.				
3. Validate customer information.				
4. Respond in a timely manner.				
Social Media Handling Skills	Yes	No	Needs Work	N/A
1. When necessary, ask the customer to move to a private channel (DM or FB Message).				
2. Clarify the issue by asking probing questions.				
3. Include hyperlinks that push helpful content.				
4. Choose the correct template.				
Social Media Writing Skills	Yes	No	Needs Work	
1. Free text when necessary or customize templates.				
2. Use your brand's voice and a friendly tone to build rapport.				
3. Avoid spelling, grammar, or punctuation errors that cause confusion.				
4. Follow your organization's conventions for writing in social channels.				

E-WRITE's  
Social Media  
Quality  
Monitoring  
Form:  
*Give it a try*



**Joshua Martinez** @Joshuaa\_17 · 14h

UPS always delivers my packages to other places == ==



**UPS Customer Support** ✓

@UPSHelp



Follow

@Joshuaa\_17 I know that has to be frustrating.  
Email my team at [help@ups.com](mailto:help@ups.com) with the  
tracking # and Phone #. We will check on it. ^SD



**Giovanni Gherdovich** @\_GGhh\_ · 2h

@AmazonHelp Hi! If I buy my kindle from amazon.it, can I get an ebook from [amazon.co.uk](http://amazon.co.uk) and read it on my device? Thanks.



**Amazon Help** ✓

@AmazonHelp



Follow

@\_GGhh\_ it depends on the country where you  
live. Learn more here: [amzn.to/1O3hrXf](http://amzn.to/1O3hrXf) or here:  
[amzn.to/1O3hqT3](http://amzn.to/1O3hqT3) ^LG

10:51 AM - 30 Apr 2016

Tweets to  
score...

# Facebook posts to score...

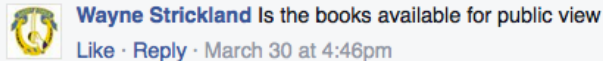


Where can someone review the financial records of the City at?

5 Comments



Like · Reply · 1 · March 30 at 4:41pm



Wayne Strickland Is the books available for public view

Like · Reply · March 30 at 4:46pm



Like · Reply · March 31 at 9:52am



Wayne Strickland Thank you but I'm not a ma'am

Like · Reply · March 31 at 9:59am



Columbus Consolidated Government - 311 Citizens Service Center So sorry. Please forgive me 😊

Like · Reply · April 1 at 5:55am



Just joined uber how do I estimate my trip before booking it?

1 Comment



Like



Comment

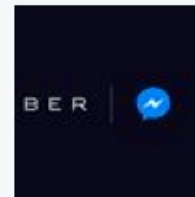


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Chronological



Uber Once the destination has been entered, you'll see the Fare Estimate listed! Find out more; <http://ubr.to/messenger>



Say Hello To Uber On Messenger

We know you love chatting and making plans with friends in Messenger—now you can request a ride...

[NEWSROOM.UBER.COM](http://NEWSROOM.UBER.COM)

Like · Reply · 5 hrs

What's one item on your  
social media quality  
to-do list?

# Questions? Comments?

## Contact me

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# contact center expo & conference

Thank you for attending – please complete your  
session and speaker evaluation